





NATURALLY PROGRESSIVE

2024-2025

IDP/BUDGET REVIEW FRAMEWORK & PROCESS PLAN



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(i) List of Acronyms

Abbreviations	Explanation	
AFS	Annual Financial Statements	
AGSA	Auditor General of South Africa	
AG	Auditor General	
AR	Annual Report	
AO	Accounting Officer	
APAC	Audit & Performance Audit Committee	
COO	Chief Operating Officer	
CFO	Chief Financial Officer	
DCFO	Deputy Chief Financial Officer	
CEO	Chief Executive Officer	
COGHSTA	Department of Cooperative Governance, Human Settlement and Traditional Affairs	
DCoG	Department of Cooperative Governance	
DPME	The Presidency Department of Planning Monitoring and Evaluation	
DWA	Department of Water Affairs	
EM	Executive Mayor	
FFC	Financial and Fiscal Commission	
HOD	Head of Department	
ICT	Information and Communication Technology	
IDP	Integrated Development Plan	
IA	Internal Audit	
IGR	Intergovernmental Relations	
LED	Local Economic Development	
MAYCO	Mayoral Committee	
ММС	Member of Mayoral Committee	
MEC	Member of Executive Council	
MFMA	Municipal Finance Management Act	

Abbreviations	Explanation
ММ	Municipal Manager
MPAC	Municipal Public Account Committee
MSA	Municipal Systems Act
MTEF	Medium Term Expenditure Framework
NGO	Non-Governmental Organization
PHA	Polokwane Housing Association
PLM	Polokwane Local Municipality
PIMS	Planning and Implementation Management Support
PMS	Performance Management System
PPP	Public Private Partnership
SALGA	South African Local Government Association
SBU	Strategic Business Unit
SDBIP	Service Delivery and Budget Implementation Plan

1. INTRODUCTION

Section 28 of the Municipal System Act, 32 of 2000 requires that each Municipal Council adopts a process plan that would guide the planning, drafting, adoption and review of the IDP, Budget and Performance.

The Process Plan should have clear and established mechanism, procedures and processes to ensure proper consultation with the local communities.

It should indicate clearly how the IDP process will unfold, who will be responsible for what, time frames and milestones will be set, and a budget will be aligned to the Programme.

Section 21 of the Municipal Finance Management Act no 56 of 2003 also provides the following:

The mayor of a municipality must—

(1) (b) at least **10 months** before the start of the budget year, table in the municipal Council a time schedule outlining key deadlines for the preparation, tabling and approval of the annual budget.

1.1 Content of the IDP/Budget Performance Process Plan

Polokwane Municipality IDP/Budget/Performance Process Plan is outlined as follows:

- Phases and activities of the processes.
- Structures that will manage the planning process and their respective roles.
- Public/Community Participation.
- Time schedule for the planning process; and
- Monitoring of the process

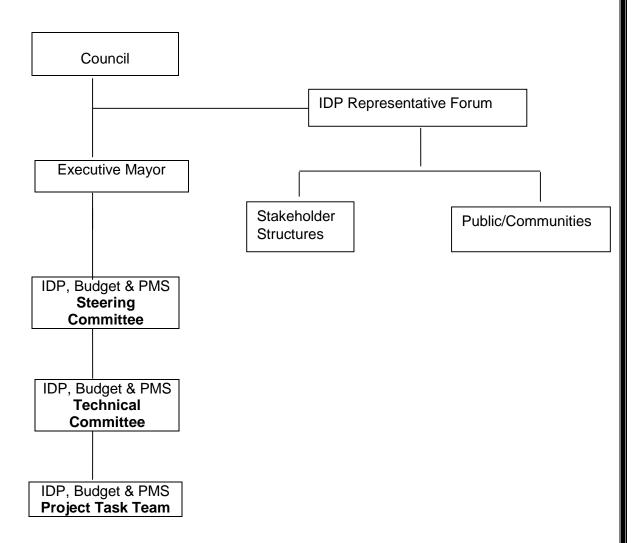
2 Phases and Activities of the IDP/Budget Process Plan

The table below shows the **phases/stages** of the IDP Process and Activities entailed for the review of the IDP:

	Stages/Phases of the IDP Process			
	IDP Phases	Activities		
1	Preparatory Phase	 Identification and establishment of stakeholders and/ or structures and sources of information. Development of the IDP Framework and Process Plan. 		
2	Analysis Phase	 Compilation of levels of development and backlogs that suggest areas of intervention. 		
3	Strategies Phase	 Reviewing the Vision, Mission, Strategies and Objectives 		
4	Projects Phase	 Identification of possible projects and their funding sources. 		
5	Integration Phase	 Sector plans summary inclusion and programmes of action. 		
6	Approval Phase	 Submission of Draft IDP to Council Road show on Public Participation and publication Amendments of the Draft IDP according to comments. Submission of final IDP to council for approval and adoption. 		

2.1 Structures that manage/drive the IDP and Budget process

The following diagram is a schematic representation of the organization structure that drives the IDP/Budget Process:



The following structures will be responsible to **develop, implement and monitor** the IDP/Budget/PMS of Polokwane. Polokwane Municipality's IDP, Budget and Process have been aligned as indicated in the table below:

Structure that manage/drive the IDP/BUDGET/PMS Process				
Structure	Composition	Role		
Council	Members of Council (Chair: Speaker)	 Make Final decisions. Consider and adopt Framework/ process plan. Consider, adopt and approve the IDP/Budget before the start of the financial year. 		
Executive Mayor	Executive Mayor	 Manage the drafting of the IDP review. Assign responsibilities in this regard to the Municipal Manager. Submit the process plan to Council for adoption. Submit the draft and final reviewed IDP to the Council for adoption and approval. The responsibility for managing the draft of the IDP is assigned to the Office of the Municipal Manager. 		
Municipal Manager	Municipal Manager	Municipal Manager has the following responsibilities: Preparation of the Process Plan. Day to day management and coordination of the IDP Process in terms of the timeframes, resources and people. Ensuring involvement of all relevant role-players, especially management officials, to ensure that timeframes are being adhered to. That the planning process is horizontally and vertically aligned and complies with National and Provincial requirements. That community is provided with the opportunity to participate in the drafting of the IDP and also to		

St	Structure that manage/drive the IDP/BUDGET/PMS Process				
Structure	Composition	Role			
		ensure that their needs are documented in the IDP.			
IDP/Budget & PMS Steering Committee	 Executive Mayor, Chairpersons of Portfolio Committees (all MMC's), MPAC Chairperson Ethics Chairperson Chairperson: Geographic Names Municipal Manager All Directors PHA: CEO Manager: IDP Manager: Budget Manager: PMS Manager: Risk Management Chief Audit Executive Manager: MM Office Manager: E.M Office Manager: ICT Manager: Communication Manager: Legal (Chair: Executive Mayor) 	Function of the IDP Steering Committee Provide political oversight in the development of IDP/Budget/PMS. Supervise the implementation of the IDP/Budget/PMS. Lead the IDP /Budget Public Participation process. Responsible for the submission of the IDP/Budget/PMS to Mayoral Committee for recommendation to Council.			
IDP/Budget & PMS Technical Committee	 Municipal Manager, All Directors, PHA: CEO Manager: IDP Manager: Budget Manager: PMS All SBU Managers (Chair: Municipal Manager)	Function of the IDP Technical Committee Committee Contribute technical expertise in the consideration and finalization of the strategies and identification of projects. Provide departmental operation and capital, budgetary information. Responsible for the project proposals. Responsible for the preparation and integration of projects and sector programmes.			

Structure that manage/drive the IDP/BUDGET/PMS Process				
Structure	Composition	Role		
		 Responsible for preparing amendments for the IDP/Budget/PMS review. Responsible for organizing public 		
		consultation and participation.		
	<u>IDP</u>	<u>IDP</u>		
	Manager: IDPManager: Budget	Implement the Process Plan.		
	Manager: PMSManager: Revenue	Provide analysis of relevant technical and sector information.		
	Manager: Legislative SupportManager: PMU	IDP consultation with various sectors (Sector Forum).		
IDP Operation Task Team	(Chair: Director: COO)	Preparations for all IDP meetings.		
		Ensures documentation of the results of the review of the IDP document.		
		Ensures that amendments are made in the draft IDP to the satisfaction of the IDP Steering Committee.		
	BUDGET	BUDGET		
	 CFO Deputy: CFO Manager: Budget Manager: Revenue Manager: Expenditure Manager: Assets Manager: SCM Manager: IDP Manager: PMS Manager: PMU 	Implement the budget Process Plan.		
		Provides analysis of relevant technical, sector and financial information.		
Budget Task team		Ensure that Departmental Budget Committees are functional.		
	(Chair: CFO)	Ensures proper documentation of the results of the drafting of Budget document.		
		Ensures that amendments are made in the draft Budget to the satisfaction of the Steering Committee.		

Structure that manage/drive the IDP/BUDGET/PMS Process				
Structure	Composition	Role		
IDP, Budget & PMS Representative Forum	Municipal Stakeholders forum comprising of representatives of the following structures. > Traditional Authorities > Community > Business Sector > Traditional Healers > Government Departments > Education Sector > Non-Governmental Organisations > Transport Sector > Financial institutions > Farmers > Civic organisation > Religious groups (Chair: Executive Mayor)	 Participate and ratify the completion of each phase of the IDP development and review process. Represent the communities at strategic decision-making level. 		
Public Participation Preparatory Team	 Office of the Executive Mayor. Manager: IDP Manager: Budget Manager: SCM Public Participation Officers for all 7 Clusters Representatives from all Service Delivery SBU's. (Chair: Manager: Legislative Support) 	 Coordination of the public participation programme. Mobilize the involvement and commitment of stakeholders. Ensure participation of previously disadvantaged groups, e.g. women, the disabled, etc. Selection of Venues for IDP Public Participation Process. 		
Audit and Performance Audit Committee	Audit Committee members, Executive Management and Chief Audit Executive (Chair: Chairperson of the Audit and performance Audit Committee)	The role of Audit Committee on IDP Process will be > Ensure credibility of IDP based on process followed, compliance with legislation, contain all necessary information, took all factors including public comments into consideration. > IDP/Budget/PMS monitoring and evaluation.		

Structure that manage/drive the IDP/BUDGET/PMS Process				
Structure	Composition	Role		
		 Ensure that due process followed to IDP and Budget preparation. Ensure that resources are available to ensure implementation/ achievement of Targets as set in the IDP. 		
CoGHSTA	MEC of CoGHSTA	 Assess/Evaluate the Draft and Final IDP. Comment and Monitor IDP implementation Process. Monitor the implementation of Process Plan Dates as approved by Council. 		
National Treasury	 National Treasury Delegation Consist of: The Presidency (DPME) National and provincial: Department of Cooperative Governance (DCoG) Department of Human Settlements. Department of Transport Department of Environmental affairs Department of Health Department of water and Sanitation DBSA Relevant Provincial Treasury Relevant provincial Planning Financial and Fiscal Commission (FFC) South African Local Government Association (SALGA) Polokwane Delegation Consist of: Municipal Manager All Directors CFO Deputy: CFO PHA CEO PHA Finance Manager 	 Annual Mid-year Budget and Performance Assessment for the non-Delegated Municipalities. Annual engagement on Municipal Draft Budget and Benchmarking Session. Monitor the implementation of Process Plan Dates as approved by Council. 		

Structure that manage/drive the IDP/BUDGET/PMS Process				
Structure	Composition	Role		
	 Manager: IDP Manager: Budget Manager: Revenue Manager: Expenditure Manager: SCM Manager: Assets Manager: PMS Manager: Risk Management Chief Audit Executive Manager: PMU 			
	(Chair: National Treasury- Director: Intergovernmental Relations)			

2.1.1 Functions and context of public participation

Chapter 4 of the Municipal Systems Act, 2000 section 17(2) stipulates that a municipality must establish appropriate mechanisms, processes and procedures to enable the local community to participate in the affairs of the municipality.

Four major functions can be aligned with the public participation process namely:

- Needs identification.
- Identification of appropriateness of proposed solutions.
- Community ownership and buy-in; and
- Empowerment.

2.1.2 Mechanism and Procedures for Public Participation Process

The following mechanisms for participation will be utilized by the City of Polokwane:

Media

National and Local newspapers, local radio stations and the Municipal newsletter will be used to inform the communities about the progress of the IDP.

Municipal Website

The Municipal website will also be utilized to communicate and inform the community. Copies of the IDP and Budget will be placed on the Municipal website for people and service providers to download.

Traditional Authorities and Municipal Cluster Offices

Copies of the IDP and Budget will be distributed to traditional authorities' offices, municipal cluster offices, and all municipal libraries.

2.1.3 Procedures for participation

The following procedures for participation will be utilized:

April Community Consultation Meetings

For the entire review/development of the IDP/Budget, communities will be consulted during the months of **April** each financial year directly on soliciting the needs and presenting the draft IDP/Budget of the municipality as approved by Council. This will deepen the participation of the communities in the entire process of the IDP cycle.

Inputs raised and discussed in the IDP Public Participation Consultation will be noted by the IDP office and Public Participation SBU. All Community inputs and comments received will be taken into consideration when compiling the Public Participation Report to Council.

Complete Public Participation Report with all the inputs received will be submitted to Council as Annexure B of the Final IDP Document.

3. Activity Flow

- The Executive Mayor through the Office of the Municipal Manager will be responsible for the development/review of the IDP and Budget.
- The Municipal Manager has delegated the responsibility of secretariat of the IDP to the Manager: IDP.
- The IDP and Budget offices shall draft the IDP/Budget Process Plan with the IDP Steering Committee and submit to Council for approval.
- The Executive Mayor shall establish and consult with the IDP/Budget Steering Committee and Municipal Stakeholders in the Process of Developing the IDP.
- The Executive Mayor shall submit IDP /Budget Process Plan to Council.
- The Municipal Manager shall facilitate the technical /steering committee in the drafting of the IDP in all the phases.

- The IDP Manager, Budget Manager and the Municipal Manager shall monitor the planning in all phases, ensuring involvement of communities and adherence to timeframes throughout the process.
- The IDP Steering Committee shall determine the strategic objectives and priorities for service delivery in the municipality in consultation with Municipal stakeholders.
- The IDP/Budget Technical Committee shall develop and compile the status quo report, analysis phase, identify strategies, draft programme and projects aligned to the sector plans.
- The draft and Final IDP/Budget shall be submitted to Joint Governance and Finance Portfolio Committee for oversight.
- The Executive Mayor shall submit the draft and Final IDP/Budget to Council.

4. Time Schedule for Municipal Planning Process

4.1 IDP Review Time Schedule

IDP Process Time Table				
Target Date	Output required	Coordinator	Stakeholders	
	Preparatory	Phase		
	Alignment of the Draft Process	Manager: IDP	MM, Directors and	
	Plan with the Approved Corporate	Manager: Legislative	Managers	
	Calendar, District Process Plan,	Support		
03 June 2024	Audit Committee Schedule, and			
	Risk Committee Schedule, EXCO,			
	Extended EXCO and Speaker			
	Office Magoshi Forum.			
	Publish the Draft Process Plan	Manager: IDP	MM, Directors and	
	for inputs and comments.	Manager:	Managers, Sector	
03-28 June 2024	(Internal and External	Communication	Dept, NGO's &	
	Stakeholders)		Community	
			stakeholders	
	Submission of the Final Process	Manager: IDP	MM, Directors and	
16 July 2024	Plan to Admin and Governance	Manager: Legislative	Managers	
	Portfolio Committee.	Support		
	(Process Plan)			

IDP Process Time Table				
Target Date	Output required	Coordinator	Stakeholders	
23 July 2024	Submission of the <u>Final</u> Process Plan to MAYCO. (Process Plan)	Manager: IDP Manager: Legislative Support	E. Mayor, MAYCO, MM, Directors and Managers	
30 July 2024	Table the <u>Final</u> Process Plan to Council. (Process Plan)	Manager: IDP Manager: Legislative Support	E. Mayor, MAYCO, MM, Directors and Managers, Speaker all Councilors	
	Analysis Pl	hase		
08 July 2024 - 30 Aug 2024	Analysis Phase Conducted on: (a) Legal Framework Analysis (b) Leadership Guidelines (c) Municipality Technical Development Analysis (d) Community and Stakeholder Development Analysis (e) Institutional Analysis (f) Economic Analysis (g) Socio-Economic Analysis (h) Spatial Analysis (i) Environmental Analysis (j) In-depth Analysis and identification of Key Development Priorities	Manager: IDP	MM, all Directors and All SBU Managers	
04 Sep 2024	IDP Technical Committee (Analysis phase) Draft Status Quo	Manager: IDP	MM, Directors and Managers	
11 Sep 2024	IDP Steering Committee (Analysis phase) Draft Status Quo	Manager: IDP Manager: Legislative Support Manager: EM office	E. Mayor, MAYCO, MM and All Directors, PHA CEO, MPAC Chair, Ethic Chair, Geographic Name Chair, Training Chair, Chairpersons	

IDP Process Time Table				
Target Date	Output required	Coordinator	Stakeholders	
			of Portfolio Committee, Chair of Chairs	
16 - 27 September 2024	Publishing the Draft Status Quo Report for inputs and Comments	Manager: IDP Manager: Communication	MM, Directors and Managers	
15 October 2024	Table the Analysis Phase to Admin and Governance Portfolio Committee Draft Status Quo	Manager: IDP Manager: Legislative Support	MM, Directors and Managers	
22 October 2024	Table the Analysis Phase to MAYCO Draft Status Quo	Manager: IDP Manager: Legislative Support	E. Mayor, MAYCO, MM, Directors and Managers	
31 October 2024	Table the Analysis Phase to Council Draft Status Quo	Manager: IDP Manager: Legislative Support	E. Mayor, MAYCO, MM, Directors and Managers, Speaker all Councilors.	
	Strategies F	Phase		
01 - 30 October 2024	Directorates Strategic Planning Sessions Review of Directorates Scorecard / Municipal Scorecard (KPI, Targets and Baselines)	Manager: IDP Manager: PMS	All Directors, all SBU Managers	
03-04 February 2025	Strategic Planning Session (2 days)	Manager: IDP Manager: Legislative Support	E. Mayor, MAYCO, MM, Directors, PHA CEO, MPAC Chair, Ethic Chair, Geographic Name Chair, Training Chair, Chairpersons	

	IDP Process Time Table			
Target Date	Output required	Coordinator	Stakeholders	
	Project Phe National Treasury Midyear Engagements		of Portfolio Committee, Chair of Chairs and Leaders of All Political Parties Represented in Council MM, all Directors, PHA CEO and	
29 January 2025	(1 Day-Meeting)	ivialiagei. IDF	EXCO Managers	
04 March 2025	IDP/Budget/PMS Technical Committee Draft IDP and Draft Budget	Manager: IDP Manager: Budget CFO Deputy CFO	MM, Directors and Managers	
06 March 2025	IDP Steering Committee Draft IDP and Draft Budget	Manager: IDP Manager: Budget CFO Deputy CFO Manager: Legislative Support Manager: EM office	E. Mayor, MAYCO, MM and All Directors, PHA CEO, MPAC Chair, Ethic Chair, Geographic Name Chair, Training Chair, Chairpersons of Portfolio Committee, Chair of Chairs	
10-20 March 2025	Publish the Draft IDP Projects Phase Report for inputs and Comments	Manager: IDP Manager: Communication	MM, Directors and Managers	

IDP Process Time Table				
Target Date	Output required	Coordinator	Stakeholders	
	Joint Governance and Finance (Draft IDP/Budget) Joint Portfolio Committee	Manager: IDP Manager: Budget CFO	MM, Directors and Managers	
12 March 2025	Finance / Governance 1) Draft IDP and Draft Budget 2) Draft Corporate Calendar Submission	Deputy CFO Manager: Legislative Support		
14 March 2025	Draft IDP & Budget tabled to Audit Committee 1) Draft IDP and Draft Budget	Manager: IDP Manager: Budget CFO Deputy CFO Manager: Legislative Support	MM, Directors and Managers	
20 March 2025	Draft IDP & Budget tabled to MAYCO 2) Draft IDP and Draft Budget 3) Draft Corporate Calendar Submission	Manager: IDP Manager: Budget CFO Deputy CFO Manager: Legislative Support	MM, Directors and Managers	
27 March 2025	Draft IDP & Budget tabled to Council 1) Draft IDP and Draft Budget 2) Draft Corporate Calendar Submission	Manager: IDP Manager: Budget CFO Deputy CFO Manager: Legislative Support	E. Mayor, MAYCO, MM, Directors and Managers, Speaker all Councilors.	
28 March 2025 31 March 2025	Submission of Draft IDP and Budget to relevant authorities for assessment (MEC CoGHSTA, National & Provincial Treasuries and District Municipality). Within 10 days after tabling Internal Audit	Manager: IDP Manager: Budget Manager: IDP	IDP & Budget Manager, CFO, MM MM and Directors	

IDP Process Time Table				
Target Date	Output required	Coordinator	Stakeholders	
	Submission of the Draft IDP to Chief Audit Executive for Auditing Purpose	Chief Audit Executive		
	Integration F	Phase		
01 - 30 April 2025	on Draft IDP and Budget Community and Stakeholders Consultation Process in all 7 Municipal Clusters	Manager: IDP Manager: Budget Manager: EM Office Manager: SCM Manager: Legislative Support	Communities in all 7 Municipal Clusters, Ward Councilors, Public Participation Officers	
02 May 2025	National Treasury Benchmarking Session. CFO DCFO (1 day- Meeting in Pretoria)		National Treasury, Provincial Treasury, DPLG and DWA, MM, Directors and EXCO Managers	
	Approva	al		
06 May 2025	IDP Technical Committee (Final IDP and Budget). Considering input from the Community/Final Budget	Manager: IDP	MM, Directors and All Managers	
08 May 2025	IDP Steering Committee meeting (Final IDP and Budget). Considering input from the Community/Final Budget	Manager: IDP Manager: Legislative Support Manager: EM office	E. Mayor, MAYCO, MM and Directors, PHA CEO, MPAC Chair, Ethic Chair, Geographic Name Chair	
14 May 2025	Joint Governance and Finance Portfolio Committee (Final IDP and Budget) Joint portfolio Committee	Manager: IDP Manager: Legislative Support	MM, Directors and Managers	

IDP Process Time Table				
Target Date	Output required	Coordinator	Stakeholders	
	Consider Final IDP/Budget			
	Audit Committee	Manager: IDP	MM, Directors and	
	Audit Committee Comments and	Chief Audit Executive	Managers, Audit	
16 May 2025	inputs on the Final IDP/Budget.		Committee	
			Members	
	MAYCO	Manager: IDP	MM, Directors and	
21 May 2025	Final IDP & Budget tabled	Manager: Legislative	Managers	
,	Consider Final IDP/Budget	Support		
	Council	Manager: IDP	MM, Directors and	
30 May 2025	Final IDP & Budget tabled	Manager: Legislative	Managers	
	Consider Final IDP/Budget	Support		
	Consider Final IDF/Dudget			
	Issue Public Notice on the	Manager: IDP	7 Clusters	
	adopted Final IDP /Budget in the	Manager Communication	Communities	
00.1	newspaper and placement of the			
02 June 2025	documents on the Municipal			
	Website.			
	Submit the adopted Final IDP and	Manager: IDP	IDP & Budget	
	Budget to relevant authorities	Manager: Budget	Manager, CFO, MM	
02 luc - 0005	(MEC CoGHSTA, National &			
03 June 2025	Provincial Treasuries, AG, District			
	Municipality)			
	Within 10 days after adoption			

4.2 Performance Management Time Schedule

Performance Management Time Schedule						
DATE	DATE ACTIVITY LEGISLATION RESPONSIBILITY CO- ORDINATOR					
JULY						

	Performance Ma	anagement Time	Schedule	
DATE	ACTIVITY	LEGISLATION	RESPONSIBILITY	CO- ORDINATOR
08 July 2024	PREVIOUS YEAR — Review quarterly projections for the period ending 30 June for service delivery and budget implementation plan and compare actual performance to objectives, in conjunction with the preparation of section 52. Report	MFMA Guidance	Accounting Officer	COO, Manager: PMS
19 July 2024	PREVIOUS YEAR — Ensure that ay municipal entity submits report for period ending 30 June on compliance with the prescribed minimum competency levels to Council.	Competency Reg 14(3) & (4)	Accounting Officer	COO, Manager: PMS
29 July 2024	PREVIOUS YEAR – Submit quarterly (section 52) report for period ending 30 June on implementation of the budget and financial state of affairs of the municipality to Council.	MFMA 52 (d)	Executive Mayor	COO, Manager: PMS
29 July 2024	CURRENT YEAR - Print and distribute final approved budget, SDBIP and IDP.	MFMA Guidance	Accounting Officer	COO, Manager: PMS
		AUGUST		
05 Aug 2024	PREVIOUS YEAR – Place quarterly (section 52) report on budget implementation on the municipal website.	MFMA 75(1) (k)	Accounting Officer	COO, Manager: PMS
12 Aug 2024	CURRENT YEAR – Make public the service delivery	MFMA 53(3) (a)	Executive Mayor	COO, Manager: PMS

Performance Management Time Schedule				
DATE	ACTIVITY	LEGISLATION	RESPONSIBILITY	CO- ORDINATOR
	and budget implementation plan – final date under legislation.			
12 Aug 2024	CURRENT YEAR – Make public annual performance agreements and ensure copies are provided to Council and provincial MEC for Local Government – final date under legislation.	MFMA 53(3) (a)	Executive Mayor	COO, Manager: PMS
16 Aug 2024	annual performance agreements on the municipal website.	MFMA 75(1)(d)	Accounting Officer	COO, Manager: PMS
30 Aug 2024	AR - PREVIOUS YEAR'S FINANCIAL STATEMENTS - In the case of a municipality with a municipal entity, submit annual financial statements and annual performance report of the municipality and its entities to the Auditor-General for auditing.	MFMA 126(2)	Accounting Officer	COO, Manager: PMS
		OCTOBER		
03 Oct 2024	PREVIOUS YEAR — Commence preparation of annual report utilizing financial and non-financial information first reviewed	MFMA Guidance	Accounting Officer	COO, Manager: PMS

	Performance Ma	anagement Time	Schedule	
DATE	ACTIVITY	LEGISLATION	RESPONSIBILITY	CO- ORDINATOR
	as part of the budget and IDP analysis.			
07 Oct 2024	CURRENT YEAR — Review quarterly projections for the period ended 30 September for service delivery and budget and budget implementation plan and compare actual performance to objectives, in conjunction with preparation of section 52 report.	MFMA Guidance	Accounting Officer	COO, Manager: PMS
		DECEMBER		
04 Dec 2024	NEXT THREE-YEAR BUDGET – Finalize first draft of the departmental operational plans and service delivery and budget implementation plan for review against strategic priorities.	MFMA Guidance	Accounting Officer	COO, Manager: PMS
13 Dec 2024	PREVIOUS YEAR — Finalize first draft of the annual report incorporating financial and non-financial information on performance, audit reports and annual financial statements.	MFMA Guidance	Accounting Officer	COO, Manager: PMS
27 Dec 2024	PREVIOUS YEAR - Receive municipal entity's	MFMA 127 (1)	Accounting Officer	COO,

	Performance Management Time Schedule				
DATE	ACTIVITY	LEGISLATION	RESPONSIBILITY	CO- ORDINATOR	
	annual report from the AO of the municipal entity.			Manager: PMS	
		JANUARY			
	CURRENT YEAR -	MFMA	Accounting Officer	COO,	
10 Jan 2025	Review quarterly projections for period ending 31 December for service delivery & budget implementation plan & compare actual performance to objectives, in conjunction with preparation of section 72. report	Guidance		Manager: PMS	
24 Jan 2025	PREVIOUS YEAR — Finalize annual performance report, assessments of arrears on taxes & services charges & an assessment of municipal performance together with recommendations from the Council audit committee & details of corrective action undertaken arising from audit report, & minimum competency compliance for inclusion in the annual report.	MFMA 121 (3) (c) & (e) to (k) MSA 46 (2) MFMA Guidance	Accounting Officer	COO, Manager: PMS	
24 Jan 2025	CURRENT YEAR – Assess the performance of the municipality to 31 December & submit a	MFMA 72(1)	Accounting Officer	COO, Manager: PMS	

Performance Management Time Schedule				
DATE	ACTIVITY	LEGISLATION	RESPONSIBILITY	CO- ORDINATOR
	(section 72) report on the assessment to the Executive Mayor, provincial treasury & National Treasury. Consider an adjustments budget if necessary.			
27 Jan 2025	CURRENT YEAR – Submit quarterly (section 52) report for period ending 31 December on implementation of the budget and financial state of affairs of the municipality to Council.	MFMA 52 (d)	Executive Mayor	COO, Manager: PMS
27 Jan 2025	CURRENT YEAR — Consider monthly & midyear (section 71 & 72) reports for the period ended 31 December, review implementation of budget & service delivery & budget implementation plan, identify problems & amend or recommend appropriate amendments. Submit report to Council & make public any amendment to the SDBIP—due end of month.	MFMA 54 (1)	Executive Mayor	COO, Manager: PMS
30 Jan 2025	PREVIOUS YEAR – Table in Council the annual report of the municipality &	MFMA 127 (2)	Executive Mayor	COO, Manager: PMS

	Performance Management Time Schedule				
DATE	ACTIVITY	LEGISLATION	RESPONSIBILITY	CO- ORDINATOR	
	any municipal entity for the year ended 30 June.				
28 Jan 2025	PREVIOUS YEAR - Make public the annual report & invite comments from the local community, submit report to the Auditor-General, provincial treasury & provincial department responsible for local government.	MFMA 127 (5)	Accounting Officer	COO, Manager: PMS	
30 Jan 2025	NEXT THREE BUDGET — Report to Council on status of next three-year budget, previous year's annual report (including annual financial statement, audit report) & summarize overall findings of previous year's annual performance report-reinforce upcoming process for budget approval and oversight.	MFMA Guidance	Executive Mayor	COO, Manager: PMS	
		FEBRUARY			
03 Feb 2025	CURRENT YEAR – Place quarterly (section 52) report on budget implementation on the municipal website.	MFMA 75(1) (k)	Accounting Officer	COO, Manager: PMS	

	Performance Management Time Schedule				
DATE	ACTIVITY	LEGISLATION	RESPONSIBILITY	CO- ORDINATOR	
07 Feb 2025	PREVIOUS YEAR – Place annual report on the municipal website.	MFMA 75(1) (c)	Accounting Officer	COO, Manager: PMS	
24 Feb 2025	CURRENT YEAR — Consider monthly (section 71) report, review implementation of budget & service delivery & budget implementation plan, identify problems & amend or recommend appropriate amendments. Submit report to Council & make public any amendment to the SDBIP — due end of month.	MFMA 54 (1)	Executive Mayor	COO, Manager: PMS	
		MARCH			
27 Mar 2025	PREVIOUS YEAR – Consider & approve, reject or refer back the annual report at a Council meeting.	MFMA 121 (1)	Council	MPAC Coordinator	
27 Mar 2025	PREVIOUS YEAR – Adopt an oversight report providing comments on the annual report.	MFMA 121 (1)	Council	MPAC Coordinator	
27 Mar 2025	PREVIOUS YEAR – Attend council and committee meetings where annual report is discussed and respond to questions.	MFMA 129 (2) (a)	Accounting Officer	Accounting Officer	
31 Mar 2025	PREVIOUS YEAR - Submit minutes of	MFMA 129	Accounting Officer	COO,	

	Performance Management Time Schedule				
DATE	ACTIVITY	LEGISLATION	RESPONSIBILITY	CO- ORDINATOR	
	meetings where annual report is discussed to the provincial treasury and provincial department responsible for local government.	(2)(b)		Manager: PMS	
27 Mar 2025	CURRENT YEAR - Consider monthly (section 71) report, review implementation of budget and service delivery and budget implementation plan, identify problems and amend or recommend appropriate amendments. Submit report to Council and make public any amendment to the SDBIP - due end of month.	MFMA 54 (1)	Executive Mayor	COO, Manager: PMS	
		APRIL			
04 April 2025	PREVIOUS YEAR – Make public the oversight report.	MFMA 129 (3)	Accounting Officer	MPAC Coordinator	
04 April 2025	PREVIOUS YEAR – Submit the annual report and the oversight report to the provincial legislature.	MFMA 132 (1) & (2)	Accounting Officer	MPAC Coordinator	
11 April 2025	CURRENT YEAR – Review quarterly projections for period ending 31 March for	MFMA Guidance	Accounting Officer	COO, Manager: PMS	

	Performance Management Time Schedule					
DATE	ACTIVITY	LEGISLATION	RESPONSIBILITY	CO- ORDINATOR		
25 April 2025	service delivery and budget implementation plan and compare actual performance to objectives, in conjunction with preparation of section 52. report CURRENT YEAR –Submit quarterly (section 52) report for period ending 31 March on implementation of the budget and financial state of affairs of the municipality to council.	MFMA 52 (d)	Executive Mayor	COO, Manager: PMS		
25 April 2025	CURRENT YEAR — Consider monthly (section 71) report, review implementation of budget and service delivery and budget implementation plan, identify problems and amend or recommend appropriate amendments. Submit report to Council and make public any amendment to the SDBIP—due end of month.	MFMA 54 (1)	Executive Mayor	COO, Manager: PMS		
		MAY				

Performance Management Time Schedule				
DATE	ACTIVITY	LEGISLATION	RESPONSIBILITY	CO- ORDINATOR
06 May 2025	CURRENT YEAR – Place quarterly (section 52) report on budget implementation on the municipal website.	MFMA 75 (1) (k)	Accounting Officer	COO, Manager: PMS
26 May 2025	CURRENT YEAR — Consider monthly (section 71) report, review implementation of budget and service delivery and budget implementation plan, identify problems and amend or recommend appropriate amendments. Submit report to Council and make public any amendment to the SDBIP — due end of month.	MFMA 54 (1)	Executive Mayor	COO, Manager: PMS
		JUNE		
13 June 2025	NEXT THREE-YEAR BUDGET – Submit draft service delivery and budget implementation plan to the mayor- final date under legislation 14 July	MFMA 69 (3)(a)	Accounting Officer	COO, Manager: PMS
13 June 2025	NEXT YEAR - Submit draft annual performance agreements for the next year to the mayor – final date under legislation 14 July	MFMA 69 (3) (b)	Accounting Officer	COO, Manager: PMS

	Performance Management Time Schedule					
DATE	ACTIVITY	LEGISLATION	RESPONSIBILITY	CO- ORDINATOR		
27 June 2025	NEXT THREE-YEAR BUDGET – Approve the service delivery & budget implementation plan – final date under legislation 28 July	MFMA 53(1) (c) (ii)	Executive Mayor	COO, Manager: PMS		
27 June 2025	CURRENT YEAR — Consider monthly (section 71) report, review implementation of budget & service delivery & budget implementation plan, identify problems & amend or recommend appropriate amendments. Submit report to Council & make public any amendment to the SDBIP — due end of month	MFMA 54 (1)	Executive Mayor	COO, Manager: PMS		

4.3 Audit & Performance Audit Committee Time Schedule Polokwane Municipality (PLM) & Polokwane Housing Association (PHA)

Audit Committee Timeframes					
Date	Proposed Agenda Items	Coordinator	Stakeholders		
18 July 2024	 Internal Audit Progress Report to APAC. Management Reports Risk Management Reports ICT Governance Report 4th Quarter PMS and Performance Information Review 	Chief Audit Executive	 APAC Members MM and Directors Internal Audit Chairperson of MPAC Auditor General Provincial Treasury and National Treasury 		
22 August 2024	Draft AFS and Annual Report.	Chief Audit Executive	• CoGHSTA		

Audit Committee Timeframes				
Date	Proposed Agenda Items	Coordinator	Stakeholders	
	 Draft AFS Draft Annual Performance Report (Special Audit Committee) 			
17 October 2024	 Internal Audit Progress Report to APAC. 1st Quarter PMS and Performance Information Review Management Reports Risk Management Reports ICT Governance Report 	Chief Audit Executive	Two meetings per day: PLM & PHA	
28 November 2024	 Draft AG Management Report and Audit Report 	Chief Audit Executive		
	January			
22 January 2025	 Internal Audit Progress Report to APAC Audited Mid-Year /2nd Quarter PMS and Performance Report. Audit Outcome by AGSA. Draft Adjustment Budget. Annual Report; and Management Reports Risk Management Reports ICT Governance Report 	Chief Audit Executive		
18 February 2025	Adjusted BudgetRevised SDBIP(Special Audit Committee)	Chief Audit Executive		
14 March 2025	 Draft IDP and Budget Draft Strategic Risk assessment report (Special Audit Committee) 	Chief Audit Executive IDP Manager Budget Manager CFO Manager: Risk management		
14 April 2025	 Internal Audit Progress Report to APAC. 3RD Quarter PMS and Performance Report Management Reports Risk Management Reports ICT Governance Report 	Chief Audit Executive		

Audit Committee Timeframes					
Date	Proposed Agenda Items	Coordinator	Stakeholders		
16 May 2025	 Final IDP and Budget; (NB) Final Strategic Risk assessment report (Special Audit Committee) 	Chief Audit Executive IDP Manager Budget Manager CFO Manager: Risk management			
18 June 2025	 3 year Rolling and Annual Audit Plan Audit Committee Charter Internal Audit Charter Audit Methodology 	Chief Audit Executive			

4.4 Budget and Reporting Time Schedule

	Budget and Reporting Time Schedule				
Month	Date	Budget Office	Internal Stakeholders		
July	03 July 2024 - 31 August 2024	Preparation of AFS	Municipal Manager, CFO, DCFO, Section 57, IDP steering committee		
August	16 August 2024	Audit Committee approve the AFS	CFO, DCFO, IDP, PMS, Chief Audit Executive and Audit committees		
January	25 January 2025	Mid-Year Report	Management, CFO, DCFO, IDP PMS and Chief Audit Executive		
February	30 January 2025	Mid-Year Report submitted to EM	Management		
February	5-7 February 2025	Draft budget adjustment	Management		
February	27 February 2025	Council adopts budget adjustment and adjusted SDBIP	E. Mayor & Council		
March	04 March 2025	IDP/Budget Technical Committee <u>Draft IDP and Draft Budget</u>	MM, Directors and Managers		
March	06 March 2025	IDP/Budget Steering Committee <u>Draft IDP and Draft Budget</u>	E. Mayor, MAYCO, MM and All Directors, PHA CEO, MPAC		

Budget and Reporting Time Schedule				
Month	Date	Budget Office	Internal Stakeholders	
			Chair, Ethic Chair, Geographic	
			Name Chair, Training Chair,	
			Chairpersons of Portfolio	
			Committee, Chair of Chairs	
		Review the last financial year		
March	11 March 2025	operation performance and make revenue projections for the next MTEF	CFO, DCFO, Budget IDP, PMS, Audit committee	
March	11 March 2025	Evaluate revenue projections for the MTEF & potential bulk services	Executive Mayor, CFO, DCFO, IDP, PMS, and	
		price increase	Audit committee	
		Governance and Finance (Draft IDP/Budget)		
March	12 March 2025	(Drait 121 / Dauget)	MM, Directors and Managers	
Water	12 Maion 2023	Joint Portfolio Committee		
		Consider Draft IDP/Budget		
		Table Draft IDP & Budget to		
March	20 March 2025	MAYCO	MM, Directors and Managers	
ina.en		Consider Draft IDP/Budget		
		Draft IDP & Budget tabled to		
March	27 March 2025	Council	E. Mayor & Council	
		Consider Draft IDP/Budget		
		Public Participation Process on		
April	01 - 30 April 2025	Draft IDP and Budget in all 7 Municipal Clusters	E. Mayor, Speaker	
7.6	0. 00 April 2020	Walliopal Glastore	, Councilors & Management	
		Governance and Finance		
April	11 April 2025	(Sub Sec 52(d) Report)	MM, Directors and Managers	
Арін	11 Артіі 2023	Joint Portfolio Committee		
		(Sub Sec 52(d) Report)		
April	16 April 2025	MAYCO	MM, Directors and Managers	
		(O. b. O 50()) 7		
April	25 April 2025	(Sub Sec 52(d) Report)	MM, Directors and Managers	
		Council		

	Budget and Reporting Time Schedule					
Month	Date	Budget Office	Internal Stakeholders			
May	05 May 2025	Finalize personnel budget & Tariffs	CFO, DCFO, Budget, HR Manager, IDP, Revenue			
May	06 May 2025	IDP/Budget Technical Committee	MM, Directors and Managers			
,		Final IDP and Final Budget	F Marrier MANYOO MANA ara di Alli			
May	05 May 2025	IDP/Budget Steering Committee	E. Mayor, MAYCO, MM and All Directors, PHA CEO, MPAC Chair, Ethic Chair, Geographic			
		Final IDP and Final Budget	Name Chair, Training Chair, Chairpersons of Portfolio Committee, Chair of Chairs			
		Governance and Finance (Final IDP/Budget)				
34	14 May 2025	(Filial IDF/Budget)	MM, Directors and Managers			
May		Joint Portfolio Committee	,			
		Consider Final IDP/Budget				
		Table Final IDP & Budget to				
May	21 May 2025	MAYCO	MM, Directors and Managers			
,		Consider Final IDP/Budget				
		Final IDP & Budget tabled to				
May	30 May 2025	Council	E. Mayor & Council			
,		Consider Final IDP/Budget	2. Mayor a courion			
		Issue Public Notice on the				
		adopted Final IDP /Budget in the	IDP, Budget and			
June	02 June 2025	newspaper and placement of the	Communication			
		documents on the Municipal	Manager			
		Website.				
		Submit the adopted Final IDP and				
		Budget to relevant authorities (MEC				
		CoGHSTA, National & Provincial				
June	03 June 2025	Treasuries, AG, District	IDP and Budget Manager			
		Municipality)				
		Within 10 days after adoption				

4.5 Risk Management Committee Time Schedule

	Risk Management Committee Timeframes				
Date	Output required	Coordinator	Stakeholders		
11 July 2024	Risk Management Committee meeting Risk Management annual report Operation Risk assessment report	Manager: Risk Management	 Independent Chairperson All Municipal Directors. Manager: Risk Management Chief Audit Executive Any other person who may be co-opted to provide specialist skills, advice and counsel. 		
11 October 2024	Risk Management Committee meeting (1 st quarter risk management reports as per agenda)	Manager: Risk Management	 Independent Chairperson All Municipal Directors. Manager: Risk Management Chief Audit Executive Any other person who may be co-opted to provide specialist skills, advice and counsel. 		
	January	•			
15 January 2025	Risk Management Committee meeting (2nd quarter risk management reports as per agenda)	Manager: Risk Management	 Independent Chairperson All Municipal Directors. Manager: Risk Management Chief Audit Executive Any other person who may be co-opted to provide specialist skills, advice and counsel. 		
12 February 2025	Strategic Risk assessment review Reviewed strategic risk assessment report for 2023/24 FY	Manager: Risk Management	All Municipal Directors. All SBU Managers		
10 April 2025	Risk Management Committee meeting (3 rd quarter risk management reports as per agenda)	Manager: Risk Management	 Independent Chairperson All Municipal Directors. Manager: Risk Management Chief Audit Executive Any other person who may be co-opted to provide specialist skills, advice and counsel. 		

4.6 Executive Committee Meetings Timeframes (EXCO)

Executive Committee Management Meetings Timeframes				
	(EXCO)			
	Date	Proposed Agenda Items	Coordinator	Stakeholders
	01 July 2024	Agenda items will be	Manager:	Municipal Manager
	08 July 2024	determined by the Municipal Manager , the following will be	MM Office	CFODCFO
July	15 July 2024	the standing items.		COODirector: Corporate
	22 July 2024	 Cash Flow Management strategy Occupational Health and Safety Fleet Management 		and shared Director: Transport Director: Roads
	29 July 2024			
	05 Aug 2024			Services
	12 Aug 2024	 Supply Management (progress of 		Director: Planning and Economic
Aug	19 Aug 2024	appointment of bids)		Development Director: Water and
	26 Aug 2024	Audit Action PlanEtc.		Sanitation Director: Energy
	02 Sept 2024			Services PHA CEO
	09 Sept 2024			 Manager Risk
Sept	16 Sept 2024	(Chair: Municipal Manager)		Management Manager:
	23 Sept 2024			Communication
	30 Sept 2024 07 Oct 2024			Manager: EM OfficeManager: MM Office
	14 Oct 2024			Manager: Legislative
Oct	21 Oct 2024			Support
	28 Oct 2024			Chief Audit Executive Manager, PMS
	04 Nov 2024			Manager: PMSManager PMU
Nov	11 Nov 2024			Manager :ICT
INOV	18 Nov 2024			G
	25 Nov 2024			
	02 Dec 2024			
Dec	09 Dec 2024			
	23 Dec 2024			
	30 Dec 2024			
	January			
	06 Jan 2025			
Jan	13 Jan 2025			
	20 Jan 2025			
	27 Jan 2025			
Feb	10 Feb 2025			
	17 Feb2025			
	24 Feb2025			
March	03 March 2025			

Executive Committee Management Meetings Timeframes				
		(EXCO)		
	Date	Proposed Agenda Items	Coordinator	Stakeholders
	10 March 2025			
	17 March 2025			
	24 March 2025			
	31 March 2025			
Anril	07 April 2025			
April	14 April 2025			
	05 May 2025			
Мау	12 May2025			
	19 May2025			
	26 May 2025			
June	02 June 2025			
	23 June 2025			
	30 June 2025			

4.7 Extended Executive Committee Meetings Timeframes (Extended EXCO) (Extended EXCO meetings to be held quarterly)

Extended Executive Committee Management Meetings Timeframes				
	(Extended EXCO)			
	Date	Proposed Agenda Items	Coordinator	Stakeholders
July	09 July 2024	Agenda items will be determined by the Municipal Manager. (Chair: Municipal Manager)	Manager: MM Office	Municipal Manager
Aug	13 Aug 2024			All DirectorsAll SBU
Sept	10 Sept 2024			Managers
Oct	08 Oct 2024			
Nov	12 Nov 2024			
Dec	10 Dec 2024			
	January			
Jan	14 Jan 2025			
Feb	11 Feb 2025			
March	11 March 2025			

Extended Executive Committee Management Meetings Timeframes				
	(Extended EXCO)			
	Date	Proposed Agenda Items	Coordinator	Stakeholders
April	-			
May	13 May 2025			
June	10 June 2025			

4.8 Speaker's Office - Magoshi Forum Time Schedule

Speaker's Office- Magoshi Forum Time Schedule				
		Magoshi Forum		
QUARTER	DATE	Proposed Agenda Items	Coordinator	Stakeholders
One	-	Agenda items will be determined by the Speaker of Council.	Manager: Legislative Support	
Two	27 Nov 2024		Manager: EM Office	14 Traditional Authorities in all 7 Municipal Clusters,
January		(Chair: Speaker of Council)		E. Mayor, Speaker of Council, Chief Whip, MM and all
Three	19 March 2025			Directors
Four	25 June 2025			

5. Monitoring of the Process

- The IDP, Budget and PMS Offices shall coordinate the development of the IDP and Budget according to the Approved Process Plan and report accordingly to the Municipal Manager.
- The National Treasury shall monitor Compliance of the approved Process Plan dates during the Mid-Year Engagement and NT Benchmarking Session.
- The IDP/Budget/PMS Steering committee will monitor and ensure compliance in the implementation of IDP /Budget Process Plan dates as approved by Council.

•	Department of Cooperative Governance, Human Settlement and Traditional Affairs (CoGHSTA) and Office of the Premier will ensure support on the co-ordination and alignment of Provincial and National Departments and role players.

THE END

