

2012-13 Budget Speech by the Executive Mayor of Polokwane Municipality, Councillor Freddy Greaver

31 May 2012, Polokwane Municipality Council Chambers

Honourable Speaker, Councillor Caiphus Mathiba
His and Her worships, Executive Mayor of the Capricorn District and Mayors of other local municipalities;

Our Chief Whip, Cllr Ouma Mashiane

Speakers and Chief Whips of our local municipalities

Members of the Mayoral Committee

Fellow Councillors;

Maaparankwe, Our Honoured Traditional Leaders;

Leaders and members of our glorious movement, the African National Congress

Our Ward Committee members;

Acting Municipal Manager, Mr Ndavhe Ramakuela

Municipal Managers from our local municipalities

Senior Managers and other municipal officials

Representatives of various government departments, municipalities, parastatals;

Organised Labour

Members of the Business Community;

Faith-based organisations

Representatives of Community Based Organisations;

The media;

Distinguished Guests;

Comrades, friends and compatriots

Members of the community in the public gallery and those who are listening to various radio stations; I greet you.

Honourable Speaker, in line with the ANC's dictum "Working together we can do more" we have been working with our communities and stakeholders to identify the basic services which they wish the municipality should deliver to them in the 2012/13 financial year.

The product of this second year of our term of office comes out of a rigorous and structured Integrated Development Plan consultation with our communities. In these consultations we gave feedback, received new request and aligned to our new priorities. Our partnership with the communities is gradually strengthened as we see the building of a stronger municipality.

Honourable Speaker, Our approach to development is further guided by the millennium development goals as well as, recently, the National Planning Commission 2030 targets being:

- Creating jobs
- Transitioning to a low carbon economy
- Transforming urban and rural spaces
- Improving education and training
- Providing quality health care
- Fighting corruption and enhancing accountability
- Transforming society and uniting the nation.

Honourable Speaker, we are particularly pleased that our budget this year will assist us in achieving these goals, particularly transforming the landscape of our city and the outskirts of our city as well as creating jobs. We have made substantial progress in line with the Spatial Development Framework to channel development within the city and the rural outlines of our city. We are still among the fastest growing cities in South Africa.

We are however not oblivious of the challenges we still face, most of them raised by members of the community, being:

- The proper administration and levying of Mankweng rates and taxes
- Implementation of the municipal by-laws and urban renewal(down town)
- Reduction of the time spent receiving municipal services at the rates hall or any other municipal service centre and congestion at the Call Centre
- Continuous downtime of the financial and prepaid system

Honourable Speaker, as required by Municipal Finance Management Act and other Treasury regulations, we are tabling the 2012/13 budget totalling R2,155 billion, quantified as follows:

Budget Allocation

Total Budget for the 2012/13 Financial Year amounts to R2, 155billion

Capital Expenditure: R485 million

Operational: R1, 670 billion

Estimated Revenue of R2, 155 billion

Governance and Administration

Operational Expenditure: R390 million

Capital Expenditure: R6.5million

Community and Public Safety

Operational Expenditure: R325 million

Capital Expenditure: R200, 000

Economic and Environmental

Operational Expenditure: R121 million

Capital Expenditure: R250 million

Trading Services

Operational Expenditure: R832 million

Capital Expenditure: R228 million

Honourable Speaker, this budget we propose here will drive the IDP and assist us in attaining our objectives. Attached to it are various policies that would make it credible and instruments that would monitor its implementation.

This budget will assist in implementing the following programmes:

1. INFRASTRUCTURAL SERVICES

1.1 Municipal Infrastructure Investment Plan

Honorable Speaker, Government has committed to eradicating backlogs in basic infrastructure service delivery in South Africa by 2014, aligned to this priority, given our **Town planning Scheme, Spatial Development Framework** and **Regional Economic Growth** objectives, the City's business and infrastructural service delivery priorities were vigorously reviewed as part of the MTREF's planning and budget process. A total of **R2 Million** has been budgeted for the development of this plan.

This will be done in a manner whereby, as a rapid growing municipality, having a primary responsibility for delivering services, have the capacity to plan, programme, upgrade, operate and maintain the required infrastructure while remaining financially viable. For this reason the **Municipal Infrastructure Investment Plan (MIIP)** will be developed, which will model the financial implications of meeting all backlogs, taking into account the best available information on the size of the backlogs, current and projected budgets and infrastructure construction costs. The plan will assist the municipality in assessing alternative strategies to meet the basic infrastructure backlogs municipal wide during the MTREF and beyond.

The plan will also amongst others assist the Municipality to:

- Determine the extent of infrastructure to be provided,
- Determine the capital expenditure required to provide infrastructure,
- Methods of financing the capital expenditure,
- Determining the operational expenditure to operate and maintain the service delivery,
- Methods of raising revenue to cover the operating expenditure, and
- Monitoring and management systems.

1.2 Asset Renewal Strategy:

You will also realise, **Honorable Speaker** that the 2012/13 budget and MTREF provide for extensive budgetary growth in the area of asset preventative maintenance and management in support of the **Asset Renewal Strategy** and the **Revenue Enhancement Strategy** of the City. A total allocation of over **R60 Million** is now channeled towards Assets Renewal. These strategies combine a plan to effectively and efficiently upgrade and preventatively maintain the ageing engineering infrastructure services. **Honorable Speaker**, we have as a Municipality postponed the preventative maintenance of our very trading services. The unintended consequence of constructing more and more new infrastructure, without addressing the condition of the existing infrastructure, in an attempt to address imbalances in access to services has widened the gap in infrastructure maintenance.

I pronounced in this Council sitting last budget year that surfaced/tarred roads will be rehabilitated during the MTREF period, and indeed you must have seen or experienced traffic jams or obstruction at some of the streets in and out of town, due to heavy road plant and machinery in construction in pursuance of this strategy, to name a few:

- Bodenstein, Nelson Mandela Drive
- Vermekuliet Street , Munnik drive here in town
- Chris Hani , Braamfischer , New Era In Seshego and
- The streets passing the Traffic department and Hwiti high School in Mankweng

The strategy is to keep infrastructure preventatively maintained in that the trading assets will be rehabilitated, replaced or upgraded before the end of their

economic life. We have just completed the replacement and upgrading of an old 75 mm diameter asbestos water pipe to 160 mm diameter PVC in Voortrekker, Thabo Mbeki and Marshall streets bringing a densification relief in that part of the CBD. The bulk sewer line around the same area has also been upgraded as a result of operating under capacity. More upgrading and deferred maintenance on water and sewer will be attended to in the future years.

The basic premise of infrastructure asset renewal strategy will be to intervene at all strategic points in an asset's normal life cycle to extend the expected [service life](#), and thereby maintain its performance. Typically, a long life cycle asset will require multiple intervention points including a combination of repair and maintenance activities and even overall rehabilitation, hence our budgetary process henceforth will be aligned and maximally to such.

1.3 Energy and Water losses Management Plan:

Honorable Speaker, the condition, extent, age and type of the composite inventory of our engineering infrastructure services is not known, if it is, there is no comprehensive municipal data system building into the institutional memory that is supposed to enable us to ensure minimal service disruption provision to all communities, in particular water services. These circumstances make it difficult to respond to either minimum acceptable maintenance requirements or upgrading needs and largely on ad hoc maintenance and as a result making the municipality to experience revenue and system output losses of **22%** and **12 %** on water and electricity respectively. The unfortunate recent pipe bursts at Flora Park are a typical example of why we are not able to can swiftly respond to incidence management.

Through this **Plan**, we have identified remedial actions to be implemented to reduce losses to an acceptable 8% in both water and electricity. First and foremost, the Engineering Management system will be installed progressively in the next three years. It is estimated that this system will cost in the region of **R17 Million**, of which **R3 Million** is budgeted for in the next financial year. The system will comprehensively record data on the extent, condition and type of our Engineering inventory. This will also assist on maintenance and upgrading prioritization.

We have already through the Losses Management plan, metered all the high consumers of Mankweng and they are currently being billed. We are also physically auditing the entire water network, stock valves are being installed, meters relocated for accessibility, illegal connections legalized and debt management unit fully established. Three service providers are already appointed

and are due to commence anytime from now.

Honorable Speaker, we must acknowledge that this is not going to be an easy job, however the billing system in Mankweng must be cleansed, as it is the highest water consuming area. Over and above this, villages in Mankweng cluster, namely, Ga Thoka, Makanye and Mamotintane will be brought into the cost recovery plan as part of our **Revenue Enhancement Strategy**. Through our IDP consultation process, this has been made very clear to all the affected villages with households connections, that they will be expected to pay for the water consumed. Not only can this bring revenue, but discipline in water usage.

Seshego/ City cluster's collection is at an acceptable 95%, however there are aspects that need to be improved in terms of the action plan ,i.e. Accurate meter reading, data capturing and billing. Tariffs for key trading services were reviewed and are now cost reflective. Networks will be zoned, in particular water, **R4million** has been allocated mainly to install additional meters and valves to cap service disruption to minimal and to smaller areas .All communal connections will be metered as well, as it emerged that they are prone to illegal connections, all discovered illegal connections will be legalized. Audit of the entire network for possible transmission losses will be conducted. Water Services SBU's incidence response team will be doubled to improve our turn around time to pipe bursts.

Once all of these actions are implemented, we are anticipating reducing losses by half in the next financial year and progressively to 8% in the next three years.

1.4 Infrastructure Capital Funding

Honourable Speaker, we have in this very council, on the 27 October 2011, rescinded a practice that discouraged township developers from contributing towards the external bulk services. We will be developing a bulk contribution policy detailing methodology, uniform approach and application guidelines that are fair, reasonably understandable and practical and further detailing to what extent engineering bulk service contribution will be levied. It has been estimated that over **R60 million** can be generated through this practice annually.

These contributions will be utilized towards the upgrading and /or extension of existing or future engineering infrastructure.

The proposed new 120ML/day Regional Sewer Plant can as well be subsidized through this process. The existing Sewer treatment plant is designed to a 28ML/day capacity and it will soon reach its capacity, with its current loading of

25ML/day it has already shown some signs of distress. We are however in discussion with Department of Water Affairs for possible co-funding of this project as it is estimated to cost the municipality over **R480 Million**. Parallel to this process we will, in the 2012/13 Financial year also be looking into an alternative funding model of financing the capital expenditure of the proposed plant.

1.5 EPWP

1.5.1 Job Creation and Social Empowerment Initiatives

Through our budgetary allocations, we continue to seek ways to create job opportunities for our youth and the previously disadvantaged community members. To date, the municipality has created a total of 1819 Jobs, which is 65% of the national allocated target of 2 793. This figure is a combination of jobs created through Infrastructure and environment management sectors within the municipality. It is expected to rise as at the end of June, once a Job Creation Community Labour Based project is awarded, which is aimed at creating 500 Full Time Equivalent jobs.

The total number of jobs created is however far below the set target, we have since through our project processes introduced mitigating plans to reach national set targets. We have since noticed a dramatic improvement.

For this financial year we have taken in 46 unemployed graduates through our experiential learning programme in order to prepare them for the tough job market. For this coming year we have planned to have 50 experiential graduates. And in addition to that, LGSETA has approved Learnership programme for Polokwane Municipality, and we are expecting to offer 132 unemployed learners learnership opportunities for twelve months with effect from 15 June 2012. The interns and learners will participate in fields of tourism, finance, construction projects, human resources, Information systems, electrical services, etc.

Honorable Speaker, through our Contractor Development Programme, six learner contractors, two of which are youth and females respectively were allocated a total of R800, 000.00 each for the construction of non-motorized transport side-ways across the municipality. This is an initiative meant to prepare emerging contractors to enter the open construction market. It is expected that once they graduate out of this program, they shall have acquired qualifications in NQF level 2 and NQF level 4 in Labour Intensive Construction Methods.

1.6 PROJECT AND PROGRAMME MANAGEMENT

Honourable Speaker, government has developmental programmes which are meant to empower the livelihood of our community. The means to deliver these developmental programmes are through projects. The municipality project management performance is not that satisfactory. We acknowledge the challenges that we have experienced as a result of hosting the 2010 FIFA World Cup, but these challenges cannot be condoned further at the expense of service delivery. We must all be geared to graduate out of the mood of rolling over service related budget. This will make us realise our key service delivery targets.

Honourable Speaker, we have taken a vigorous approach in improving our way in which projects are delivered. The Project Management Unit (PMU) and Engineering Services Directorate will have to be adequately staffed in particular for programme and project planning purpose. Our project planning lags behind and that has been identified as the most critical risk associated with late project delivery. The **R20 Million** allocation in the budget for additional staff requirements will solely be meant to support key service delivery units. Our supply chain management will also be subjected to stringent processes in ensuring that we only attract service providers with past proven record.

We are also moving from a single year planning to rather multiyear and so as our budgeting is expected to follow suit. This will in a way improve our overall programme delivery. The 2012/13 project planning cycle has commenced, anticipating having construction commencing in the first quarter and completed by the third and fourth quarter. All incomplete 2011/12 projects will be completed by the second quarter. Our drive is to achieve 100% expenditure by 2013/14 on all capital budgets.

1.7 SERVICE DELIVERY PROGRAMMES

Through Municipal Infrastructure Grant (MIG), **Honorable Speaker** we have in the past year allocated water, sanitation and roads programmes of more than **R301Million** which all went to the rural part our Municipality as it is expected of the grant. The vision of the MIG programme is to provide all South Africans with at least a basic level of service through the provision of grant finance aimed at covering the capital cost of basic infrastructure for the poor.

During the 2012/13 a total of **R221, 5 Million** will also be channelled for the same course. The upgrading of the Bulk and Reticulation Water services in all the 13 rural regional schemes will be allocated a total of **R125, 3 Million**. Rural Sanitation programme increased from **R20Million** to **R30 Million** in the next financial year to expedite the provisioning of sanitation services. Identified strategic arterial roads across

all clusters will be allocated over R66, **2 Million**. Electrification of low income houses is also budgeted for R16Million

Through our own CRR funding, All municipal buildings will be retrofitted as part of the **Energy Efficient Strategy**. Delta substation will be upgraded to accommodate the load growth in the industrial area and part of the SDA3.

It has become evident that the allocated water for the city exceeds its required demand, hence **Honorable Speaker**, during the peak season we all felt it as some of us left home for work without a decent bath. It is all known to us that water is a scarce commodity for Polokwane Municipality. Through our engagement with Lepelle Northern Water and DWAE we have managed to come up with various augmentation plans. We are grateful to DWAE for having co-funded R12.9Million worth of a project for the safeguarding of boreholes in the Sand River North, Seshego and Marshall Street boreholes fields. It is estimated that this project when completed in the next four months should yield at least 20ML/day. Lepelle Northern Water as well, is in the planning phase of upgrading two additional filters at the Ebenezer Water Purification Plant to a capacity of 8ML/day. It is anticipated that the project will be completed by November this year and a total of 16ML/day will be supplied to Polokwane Municipality. These will bring a bit of a relief, however I still urge all of us to use water sparingly.

2. **Local Economic Development**

Honourable Speaker, we are working on making sure that we take advantage of the potential our city yields to engender economic development. Eskom has recently completed a process of aligning the 7 regions into 9 provinces; as a result they want provincial offices to accommodate all their staff. Eskom has requested approximately 40 hectares which will accommodate only the development of buildings. As the municipality we believe that such development will contribute positively to job creation. The economic benefit would be derived during the construction phase as well as when both projects are completed. Besides the income generated from sale and rental of land, the 2 000 individuals who are expected to be housed in the ESKOM offices once the project is completed would boost the housing profile of the city as well as direct contribution to the economy.

Fighting crime is not an easy task to be achieved it needs the cooperation of all stakeholders. We have allocated an Erf at Corner Velspaart and Berlin Streets for police station that will cater for communities around Bendor and Polokwane Extensions.

Honourable Speaker, we are excited that we have initiated a process that would lead to alienation of piece of land and the construction of a motor city within Polokwane, one

that has bigger floor space. The proposed township will be located adjacent to Thornhill Shopping Centre on the vacant land between Ster Park and Thornhill (on the Krugersburg Farm). The location of the proposed land makes it a much attractive for business development initiatives. The area is located in a busy intersection which provides clear access to the site. The proposed available portion has the potential to create employment opportunities for the City of Polokwane and to further generate sustainable income for the City. The development should further contribute to the attractive design of the area. The proposed development has further potential to promote integrated land development of social, economic, and physical aspects of appropriate land development in the City.

Other portions of land that were taken back from those who didn't pay in areas like Nirvana and Bendor would go back to be resold, particularly after the policy on disposal of land shall have been approved by Council.

We shall, in the 2012/13 financial year, within the prescripts of legislation, continue to empower designated groups. In the first 3 quarters of 2011/12 financial year we were able to surpass the 60% empowerment for HDI target set, empowering 19,67% (R49,5 million) of youth and 29,21% (R73,6 million) of women.

3. Transport Operations

Honourable Speaker, with the aim of making the City more accessible and affordable our public transport will never be the same again. For this to happen, we have budgeted an amount of R98 million provided through the Public Transport Infrastructure Systems Grant (PTISG) to ensure that the Bus Rapid Transit Service project gets off the ground. This allocation will be mainly utilised for planning and designing processes of the project. A further R198 million is budgeted for the financial year 2013/14 to implement phase two of the project. This project, commonly known as BRT in other cities would revolutionise the way our people use public transport. Our approach is that it should benefit largely the rural communities, hence it will run from Moletjie to connect with the city.

4. Neighbourhood Development Partnership Grant

We have received an allocation from the Neighbourhood Development Partnership Grant (NDPG) to the amount of R17 Million in 2011/12 and R30 Million for 2012/13. This is a conditional grant established by the National Treasury to encourage municipalities to do townships improvement programme and attract private investment within the townships.

5. Good Governance

We have been able to put in place structures that will help us run this municipality efficiently and effectively. As we speak we have a functional Audit Committee, Polokwane Housing Association (PHA) Board of Directors, as well as having appointed the CEO of PHA. All Council Committee are sitting and functional.

Council has recently adopted the new organogram and we are in a process of placement and we hope to move swiftly without problems in ensuring that we get the right people for this municipality to deliver services. Filling in of vacant positions would help cut our budget for overtime by at least 40%, allow able individuals to assume responsibilities and build better communities.

Honourable Speaker, I must state that the Performance Management System (PMS) Framework has been reviewed by Mayoral Committee and we shall implement it in the 2012/13 financial year so that we can be able to monitor and evaluate performance of all staff members. This will also assist in retaining and acknowledging the skilled labour that the municipality has.

6.Sports and Recreation

Honourable Speaker, I'm glad to announce that one of our flagship projects, the New Peter Mokaba Stadium has placed us within the national map by hosting the most number of ABSA Premier Soccer League matches (27) than any stadium in South Africa in one season. We have shown potential of hosting national tournaments when after we have successfully hosted the SA Games last year. How can I forget that we have also hosted a Super Rugby match between the Blue Bulls and Cheetahs earlier this year? We call on all the people of Polokwane to attend these matches and games.

Due to the high costs associated with hosting and maintaining the New Peter Mokaba Stadium, we took a resolution to outsource the stadium and so far we have requested proposals for the Stadium Management. It is expected that a Stadium Operator will be appointed by the beginning of the new financial year and the Municipality may not incur any further costs in the running of the stadium.

In the 2012/13 financial year we will rehabilitate Seshego Stadium, while Nirvana Stadium and Noordelike Rugby Stadium will be maintained through our Operational Budget. Our Polokwane Golf Club has held two National Golf Championships and we are assisting them in getting to host the prestigious Sunshine Tour in our shore.

Honourable Speaker let me take this opportunity to confirm that the Mayoral Golf Day, Polokwane Mayoral Race and Cluster Mayoral Races will be bigger and better in the 2012/13 financial Year. We have raised over R1,2 million in 2011/12 year and we aim to reach R2 million in the quest to help the needy. We have contributed R600 000 in the Mayor's Bursary Fund and the sporting activities that we shall engage in will be aimed at increasing this fund to over R1 million.

7.Financial Management and Accountability

Honourable Speaker, as a matter of fact we are all aware that the municipality had a serious financial crisis which led to the loaning of money from Development Bank of Southern Africa. In order to increase revenue collection, we have drafted and approved the Revenue Collection Strategy which will ensure that we go in full swing to collect revenue for this municipality. In our concerted effort to achieve the 2014 Clean Audit we have put in place the following strategies being:

7.1 Cash-flow Management

We have implemented austerity measures to reduce the spending on nice to have items such as entertainment, subsistence & travelling, overtime and other general expenses. This will ensure that more financial resources are directed at provision of essential services to the community, maintenance of assets and servicing of loans.

7.2 Budget Management

The budget was compiled through the application of sound financial management principles to ensure that the municipality remains financially strong and that sustainable municipal services are provided economically and equitably to all communities. The budget will be strictly monitored to ensure that all spending is within the confines of the approved budget.

7.3 Fraud and Corruption

The SCM policy has been reviewed and approved by Council to ensure that controls are tightened to combat fraud and corruption in procurement processes.

8.Community and Public Safety

8.1 Traffic & Licenses

Honourable Speaker, I must say we have implemented the reliable the off-street and on-street parking management system in the city centre. Of course there are challenges which we undertake as the municipality to face head on to make sure that the project is a success. For example the treatment of workers who are involved in the projects. We hope to see the fruits of the system in this financial year as we submit the rates which, after consultation with the communities, we agree that are reasonable. We appreciate the feedback we have been receiving from businesses who have expressed sincere gratitude for the improvement of safety around their shops and increased customer usage in their shops.

In order to ensure that we provide all the basic services to all our people we are implementing the traffic services in Moletjie, the City and the Mankweng clusters.

8.2 Environmental Management

In line with the national outcry on rhino poaching, we are happy to announce that we have successfully compiled and implemented the security plan for the protection of rhinos in the Polokwane Game Reserve. As we are well aware that poachers are ruthless, we need to be a step ahead in improving our technology to protect the rare species. We need to be vigilant and zero tolerance to the killing of the animals so that the future generations also enjoy fruits of nature.

We are able take pride ourselves because of the beauty and cleanliness of the city and we will continue do that despite having water restrictions imposed on all of us. We have moved our strategy towards providing dry-gardens or water-wise gardens like we are doing at Munnik road “island” next to the Mall of the North.

8.3 Waste Management

Litter scattered in Sebayeng township will be a thing of the past as they will receive the refuse removal service, which will be the first rural township in this financial year. The acquisition of new fleet would help this area to improve the turnaround in collection, the cost associated with overtime and overall outlook of our city.

8.4 Community Safety

We have jointly with the SAPS participated in different operations which were aimed at rooting out crime within the municipality. We would like to assure Commissioner Mbempe that the municipality will provide undivided support in dealing with criminal activities.

8.5 Disaster Management and Fire and Emergency Services

Honourable Speaker, five days ago in the wee hours of the cold morning of the 27 May 2012 we received that 20 shacks have burnt down in the Disteneng area and it is such instances that touches our lives and give us courage to wake up and serve our people. We have to create the culture of prevention and safer communities by educating our people to use safe methods in relation to open fires. The municipality continues to help the victims in provision of temporary shelter in this time of need. We will create an enabling environment through stakeholder participation, use of information on hazardous potential, facilitating structural and non-structural interactions and an effective emergency response planning process.

9.Fleet Management

Honourable Speaker, we have been very disadvantaged by our old fleet which failed us when communities were calling for help. Let me indicate that we have budgeted for the total revamp of our fleet. By this, we want to change the way we were doing business. Machinery like graders, TLBs, Tipper Trucks will be replaced within a period of four months from now to enable the municipality to perform grading activities as per grading programmers for the rural wards.

10.Housing

A year ago, the Polokwane Housing Association was burdened with great difficulties ranging from lack of operational capital, low rental revenue, a subserviced mortgage loan and tenants disgruntlement. With functional structures, the new PHA CEO we continue to support the entity so that it brings into reality the dream of providing housing to low income and high income groups. The turnaround strategy adopted by the Board of Directors has a sense a new life which we are happy to support.

11.Tariff increase

In the previous community consultation the municipality has consulted all the stakeholders on our proposed tariff increases for 2012-2013. We have taken into consideration inputs from all the consultation and we would want to assure all the communities that they would be affordable and yet able to contribute to the sustainable provision of services. We have also considered the economic, social, and financial factors in determining the increases. NERSA and Northern Lepelle Water have increased their tariffs hence the need for us to increase our tariffs.

2012-2013 proposed increases

Assessment rates 6%
Electricity 11.03%
Water 18%
Waste water management 6.50%
Waste Management 10%
Other Tariffs 6%

As I conclude Honourable Speaker I will like to congratulate various SBUs that have worked tirelessly to raise the flag in the 2011/12 financial year by bringing honours to the municipality

- The Water SBU for achieving the Green Drop Status
- The Housing SBU for winning the Govan Mbeki Award in Housing
- The Waste Management SBU for coordinating other SBUs to get the 2nd place in the Cleanest City competition

I would also like to thank the following people:

- My family for making enduring my long absence from home while I serve the Council,
- Mayoral Committee of Polokwane Municipality for ensuring that projects from their portfolios are implemented with distinction,
- Employees of the municipality for they serve with dedication and commitment,
- Also the newly elected leadership of the ANC Peter Mokaba Region,
- Finally the People of Polokwane for their undivided support.

Thank you.